

May 2022



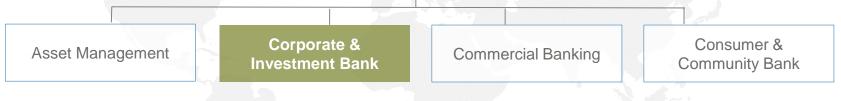
How to Outperform as a Corporate Research Professional in 2022 and Beyond

Michael J. Rosenberg, Managing Director

J.P. Morgan, Corporate & Investment Bank Strategy

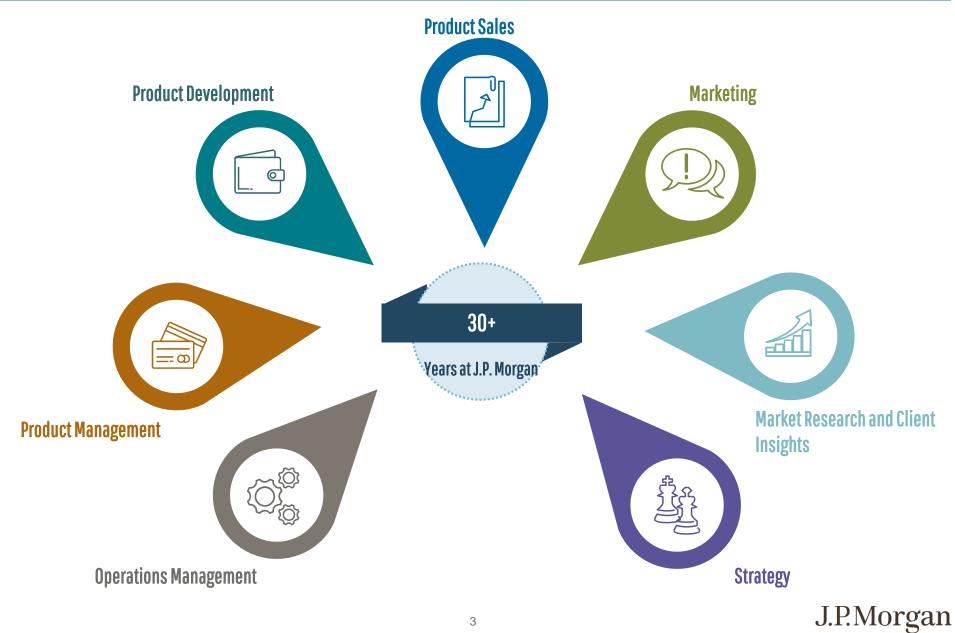
JPMorgan Chase & Co. (NYSE: JPM) is a leading global financial services firm with operations worldwide. JPMorgan Chase has \$3.7 trillion in assets and \$294.1bn in stockholders' equity¹. The Firm is a leader in investment banking, financial services for consumers and small businesses, commercial banking, financial transaction processing and asset management.

JPMORGAN CHASE & CO.



J.P. Morgan's Corporate & Investment Bank ("CIB") offers a broad suite of investment banking, market-making, prime brokerage, as well as treasury and securities products and services to a global client base of corporations, investors, financial institutions, government and municipal entities.

Introduction



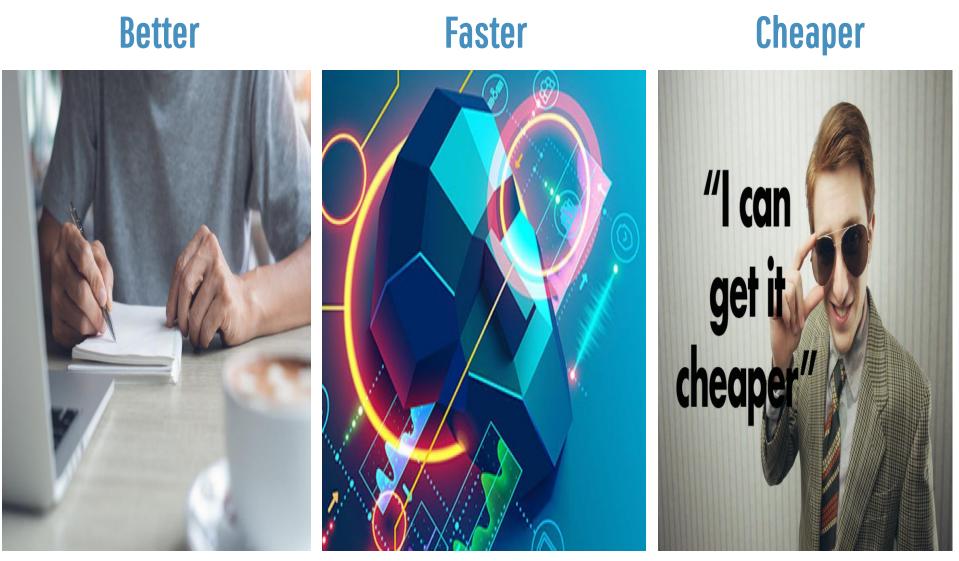
Getting to know each other







Demands on Researchers have increased over time



2020 was an inflection point driven by the pandemic

Businesses needed...

Faster Insights

respond to rapidly changing events



Researchers had to...

Understand the commercial impact of the pandemic on their industry, business and clients

Identify technology alternatives to reach target audiences

Engage in strategic conversations around whether it was the right time to touch clients



As a result, the 'bar' for Researchers was raised...

Deep understanding of the industry, business and clients





Ability to innovate and leverage technology

Strong set of qualitative and quantitative research skills



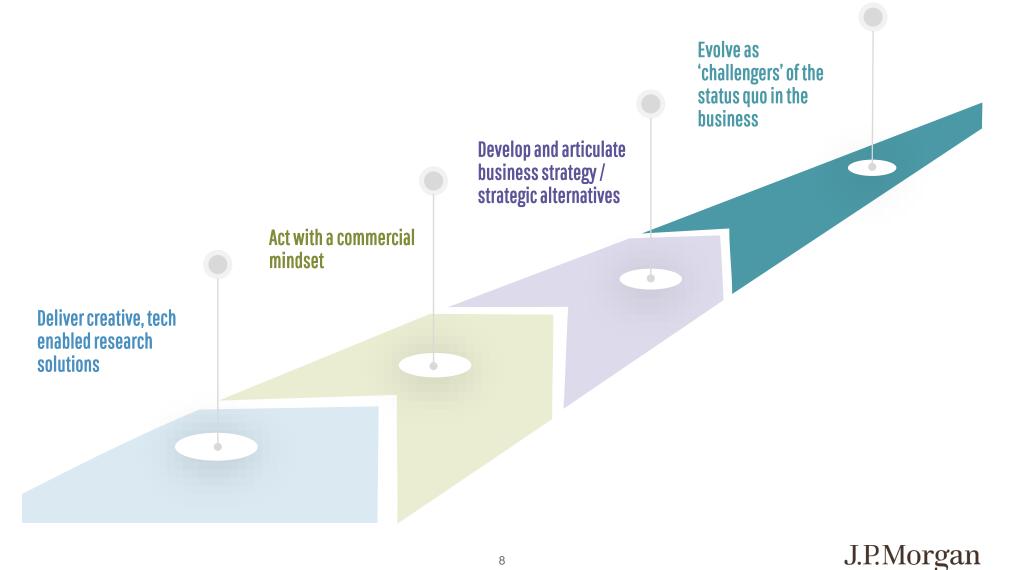


High degree of execution focus



...and then the bar was raised even further

Expectations were that Researchers would...



As a result, a more 'responsive' operating model, is no longer sustainable

Pre-2020...



Post-2020...

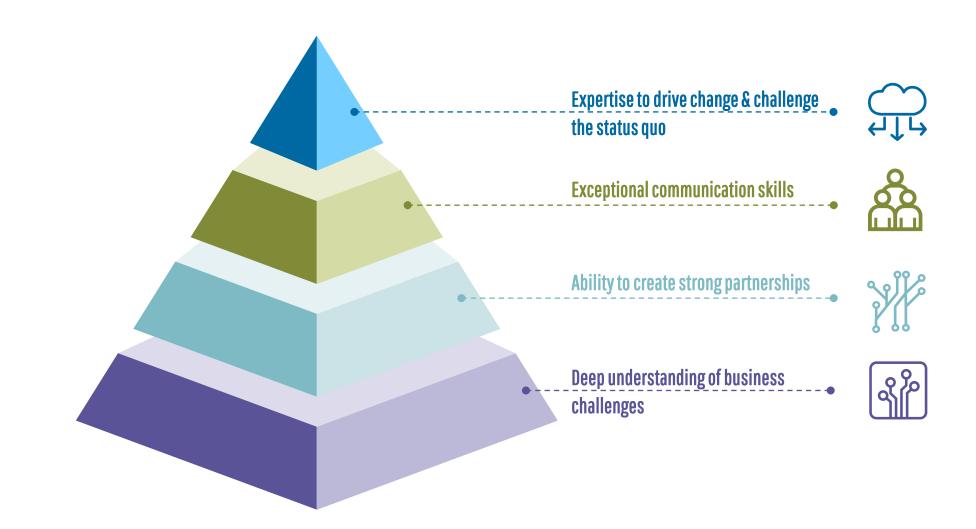


Obsolescence

High Demand



Key attributes of a successful Corporate Research professional



But there is so much more to being a great Corporate Researcher...

Candid Innovative Diverse ech Savy Action Oriented Change agent ent Centric Innovative Sei Committed Analytical Proactive **Action Oriented Pragmatic** Diverse **Strategist Business Experience** Analytical Diverse Challenger **Client centric** Proactive Active Listener Creative Challenger Influencer **Proactive Negotiator** Diverse **Pragmatic** Active Listener **Empathetic Empathetic Practical** Diverse **Execution** oriented Change agent Action Oriented Strategist **Business Experience** Influencer Candid **Responsive** Candid Diverse Challenger **Proactive** Insightful Tech Savvy Active Listener Committed Analytical Challenger **Business Experience** Trustworthy **Commercial mindset** Responsive Candid **Practical** Diverse

...and we also need to consider which attribute is more important



Is the answer *different* for managers of Research teams?

....as successful Corporate Researchers will drive change

Innovator



Strategist



Leader







Questions & Discussion...

If you'd like to continue the conversation...

E-mail: <u>Michael.J.Rosenberg@jpmchase.com</u>

LinkedIn: www.linkedin.com/in/rosenbergmichaelj