

Healthfirst's Agile Approach to Putting Its Members First



The Team



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Agenda:

- About Healthfirst
- Assessing the Need
- The Healthfirst Community
- The Route to Success
- High-Value Examples
- Best Practices
- Q&A



About Healthfirst



For nearly 30 years, Healthfirst has been serving New Yorkers. We helped pioneer the value-based healthcare model—where hospitals and physicians are paid based on patient outcomes—because our company was founded on the belief that insurers need to be true partners in the health system.

1.7

Million
Members

15

Sponsor
Hospitals

23,000

Doctors

40,000+

Providers

80+

Participating
Hospitals

23+

Community
Offices

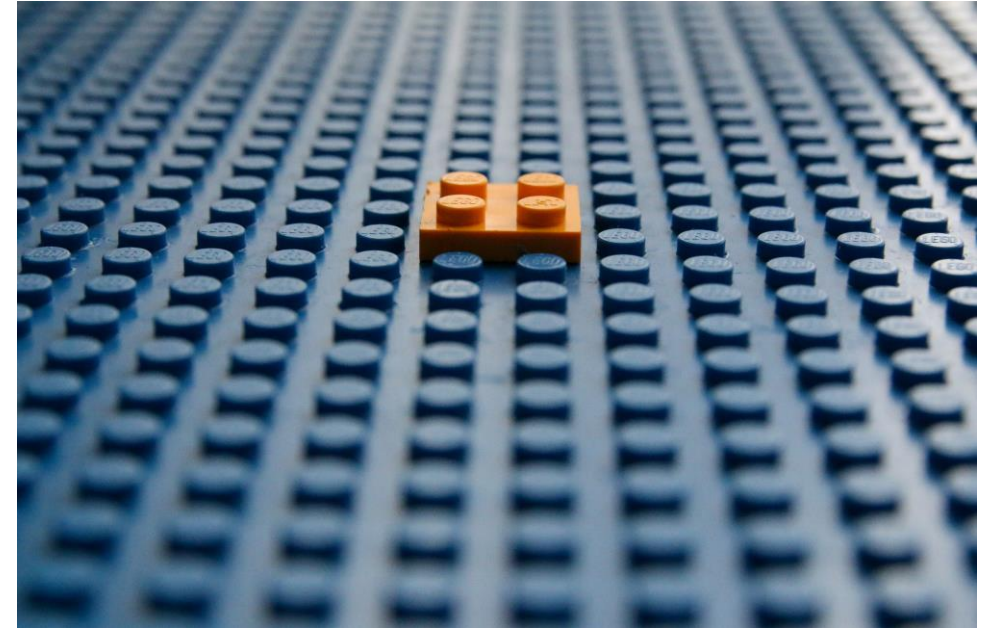
5,000+

Employees



Assessing the Need

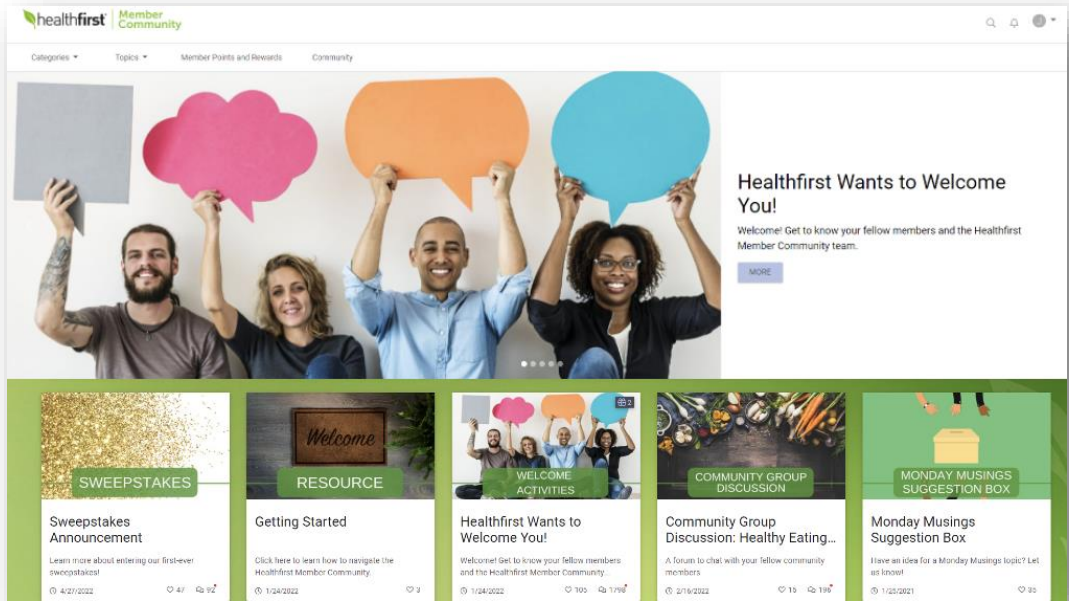
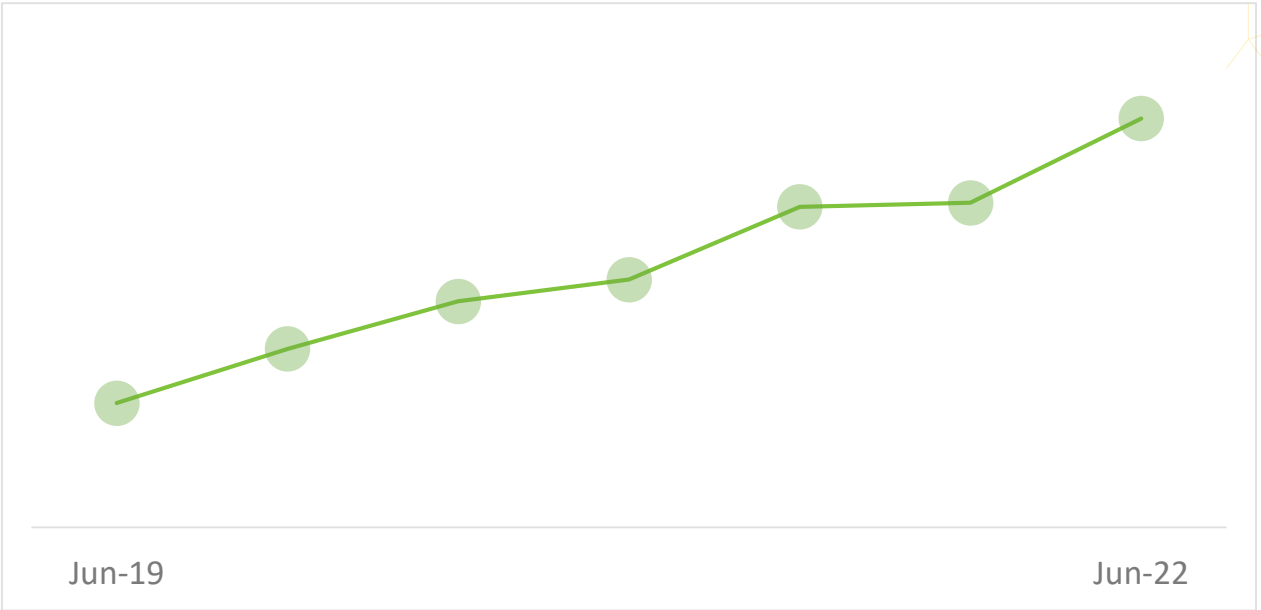
1. Help push Customer Experience further upstream in decision-making process
2. Help reduce business uncertainty quickly and efficiently
3. Support agile business processes with agile customer validation
4. Enhance member engagement with Healthfirst



The Healthfirst Community

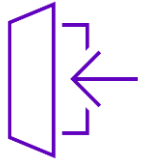
Launched
2019

Current Membership
~2,300



The Route to Success

The Member Experience



Onboard

Quarterly recruitments with special activities/projects to welcome new members



Engage

Keep members active and entertained through engagement activities, resources, and information



The Route to Success

Community Stats



AVERAGE Q2 PARTICIPATION RATE
89%
**Healthcare: 84%*



COMPLETES
6,490
**Healthcare: 1,055*



COMMENTS
2,999
**Healthcare: 2,171*



WEEKLY PROJECTS
1-2
+ 1 Engagement Activity



SURVEYS
29
**Healthcare: 11*



DISCUSSIONS
24
**Healthcare: 11*

Note: Membership represents the current membership. Completes and comments are among current members only.

* Healthcare communities average include metrics for full-service accounts only from September 2020 – Present.

The Route to Success

Driving Value



How it's used

Engage teams across the organization, share presentations, and facilitate workshops to drive value in the findings



Intranet

Disseminate findings across the company to share learnings about our members



High-Value Examples

Persona
Research
Surveys



App
Development
UX & UI Testing



Member
Advisory
Council
Focus Groups



COVID
Tracker
Longitudinal Surveys



Healthfirst's Best Practices for Nurturing Your Community



- **Keep members engaged** – Provide a steady flow of content and exciting activities
- **Have a presence** – Moderate discussions and respond to comments
- **Listen to members** – Let them know that their feedback is valued, being used, and making an impact (*closing the feedback loop*)



Q&A

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