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## **How to Outperform as a Corporate Research Professional in 2022 and Beyond**

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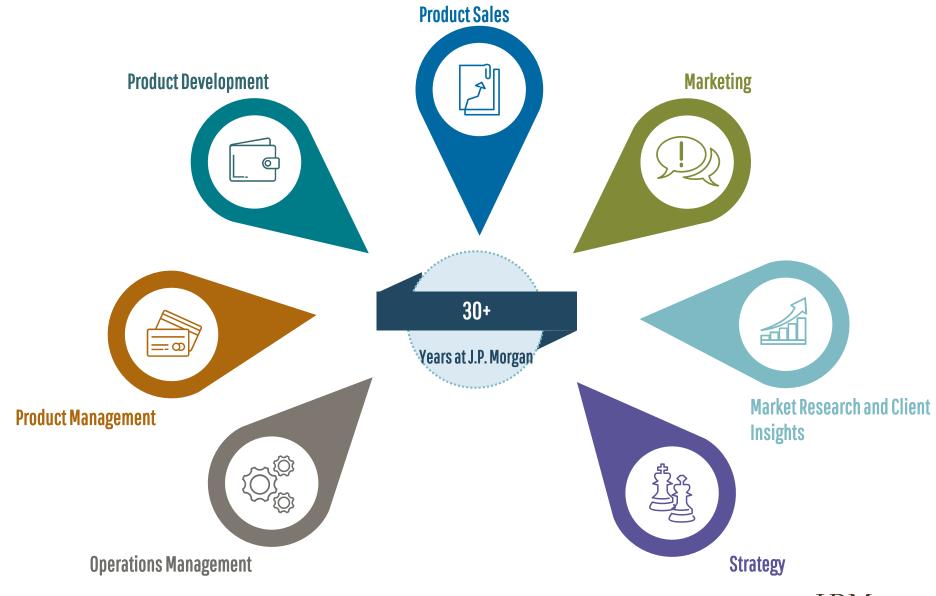
#### Background

JPMorgan Chase & Co. (NYSE: JPM) is a leading global financial services firm with operations worldwide. JPMorgan Chase has \$3.7 trillion in assets and \$294.1bn in stockholders' equity<sup>1</sup>. The Firm is a leader in investment banking, financial services for consumers and small businesses, commercial banking, financial transaction processing and asset management.



J.P. Morgan's Corporate & Investment Bank ("CIB") offers a broad suite of investment banking, market-making, prime brokerage, as well as treasury and securities products and services to a global client base of corporations, investors, financial institutions, government and municipal entities.

#### Introduction



J.P.Morgan

#### Getting to know each other



#### Are you a Corporate Researcher or a Business Partner?



# Corporate Researchers...where do you sit in your organization? Marketing Strategy Product Development Embedded in the business

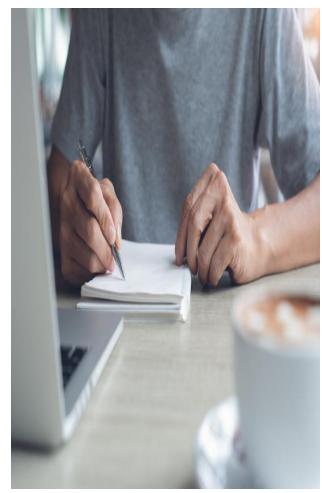


Do you believe that your clients / stakeholders are *less* demanding than they were before 2020?

**Better** 



Cheaper







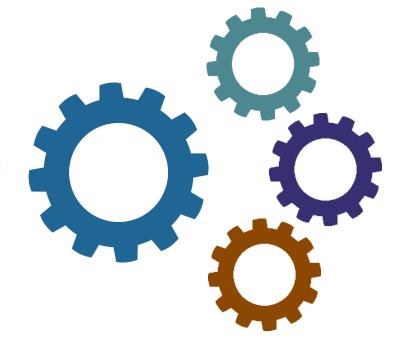
#### 2020 was an inflection point driven by the pandemic

#### **Businesses** needed...

#### Researchers had to...

Faster Insights

to be able to help them respond to rapidly changing events



Understand the commercial impact of the pandemic on their industry, business and clients

**Identify technology alternatives** to reach target audiences

**Engage in strategic conversations** around whether it was the right time to touch clients

#### As a result, the 'bar' for Researchers was raised...

Deep understanding of the industry, business and clients





Ability to innovate and leverage technology

Strong set of qualitative and quantitative research skills





High degree of execution focus

## **Expectations were that Researchers would... Evolve** as 'challengers' of the status quo in the business **Develop and articulate** business strategy / strategic alternatives Act with a commercial mindset Deliver creative, tech enabled research solutions

#### As a result, a more 'responsive' operating model, is no longer sustainable

Pre-2020...



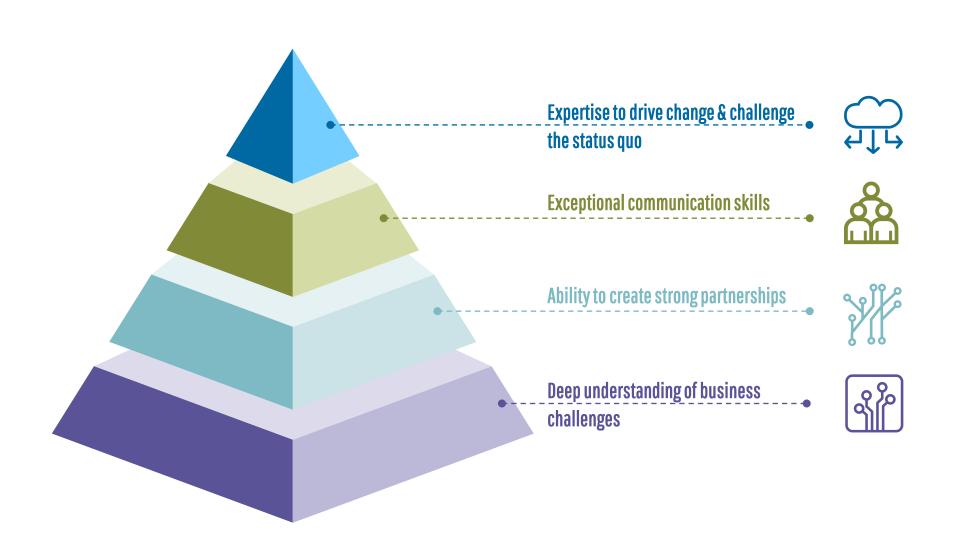
Post-2020...



Obsolescence

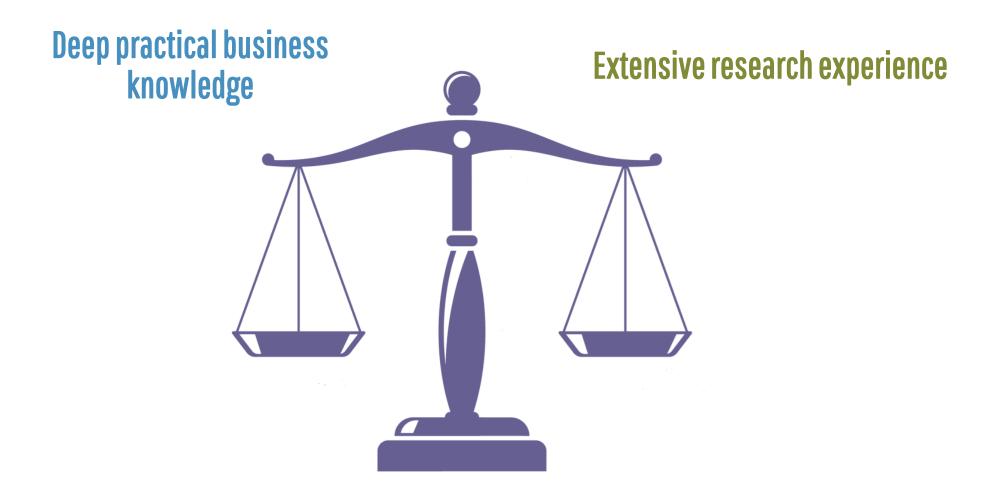
High Demand

#### Key attributes of a successful Corporate Research professional





...and we also need to consider which attribute is more important



Is the answer *different* for managers of Research teams?

#### ....as successful Corporate Researchers will drive change

#### **Innovator**



**Strategist** 



Leader



Challenger



## **Questions & Discussion...**

### If you'd like to continue the conversation...

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