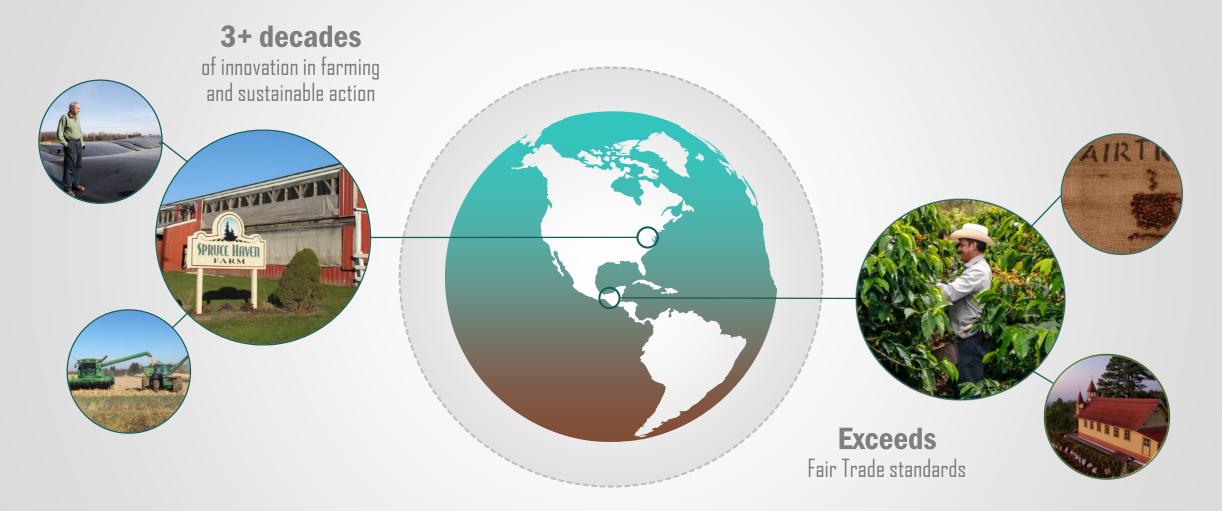


Replenish the Earth...



Our Mission

HEALTHY & COMMUNITIES Better for **Better for Consumers People Lives DELICIOUS** STAY VIABLE **Better for Better for COWS ARE Environment STEWARDS Animals HEALTHY & HAPPY** OF THE LAND

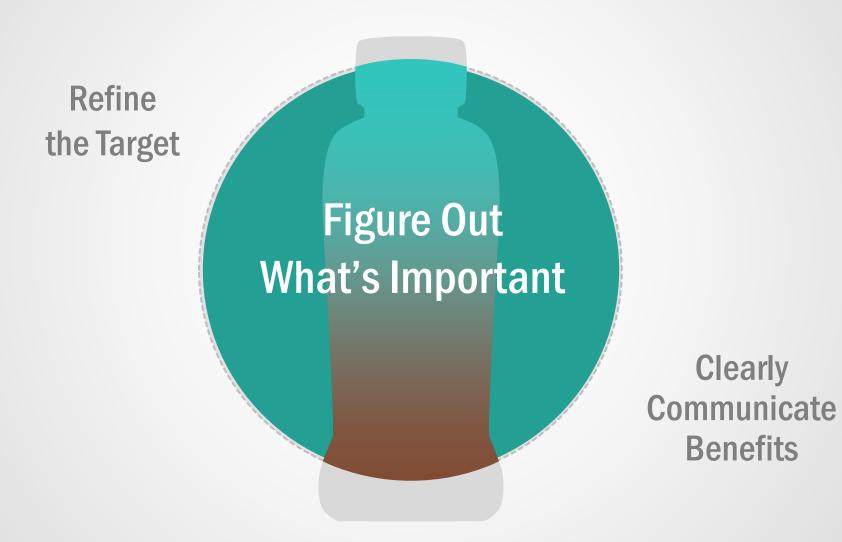
An all-natural coffee+milk combo that boosts immunity



Replenish the Earth...replenish the people



The Challenge



The Starting Point



Package Options











IMMUNITY

(C(0))

COLD BREW

COFFEE & MILK























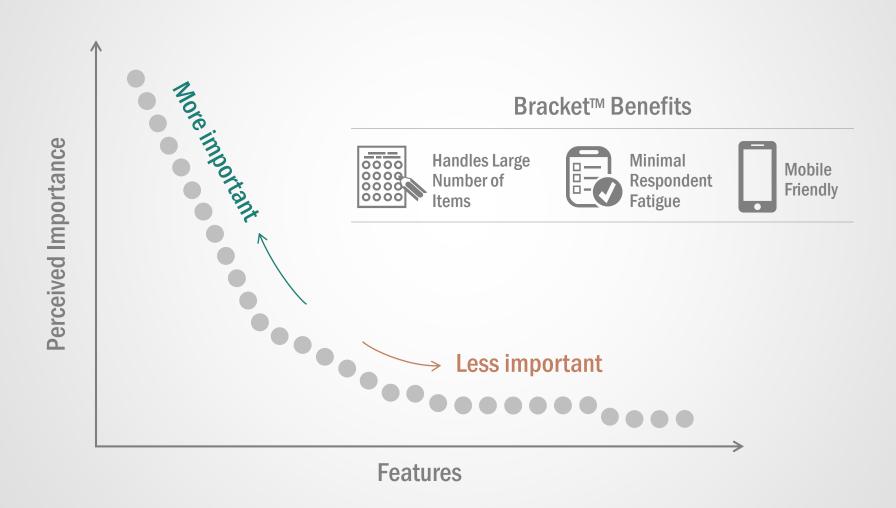




20g PROTEIN

Bracket™

A proprietary tournament style approach to prioritization



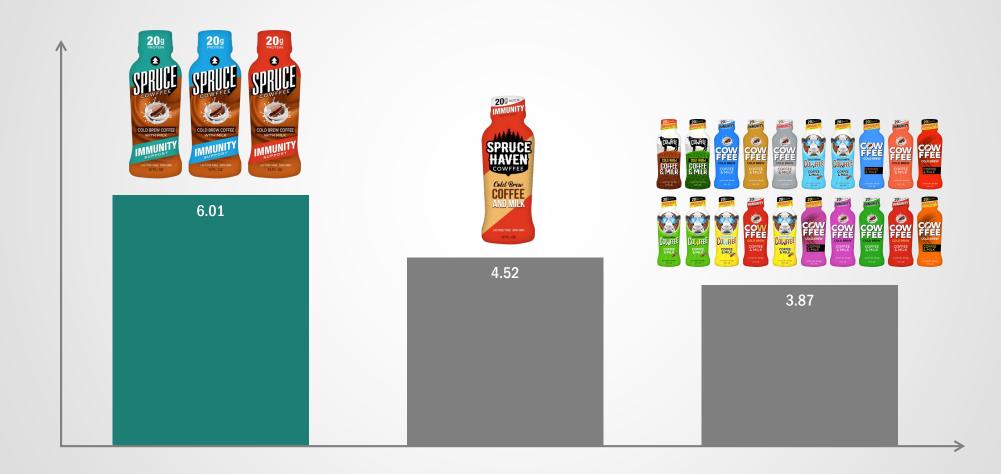
What We Found



Selection criteria: Which one are you most likely to purchase? (n=202)

Summary

Spruce labels on average score substantially higher than all others



Which is the ideal target audience







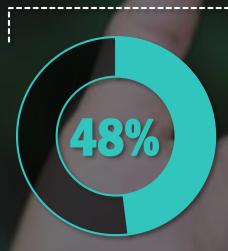


Who's thirsty?

GEN Z

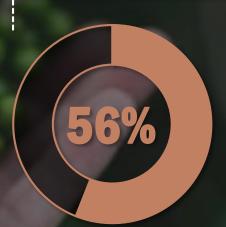
AND

MILLENNIALS



purchased iced coffee out of home last month

National Coffee Association, 2018



drink gourmet coffee beverages daily

Technomic, 2018



1/3 of those under 40 intend to purchase RTD coffee out of home

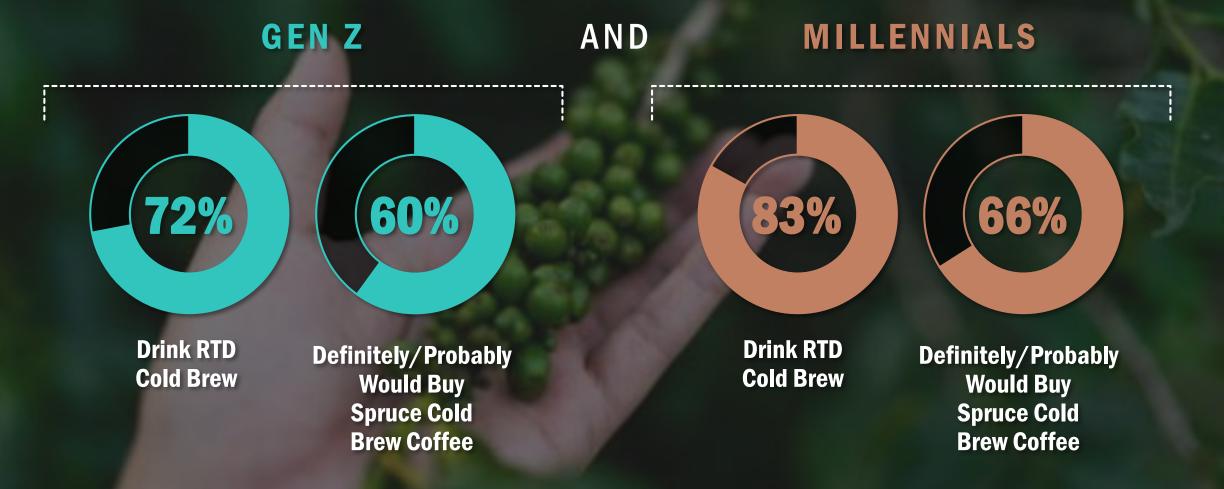
Technomic Generational Report, 2018



Hot coffee is canceled: Why do Gen Z love iced coffee?



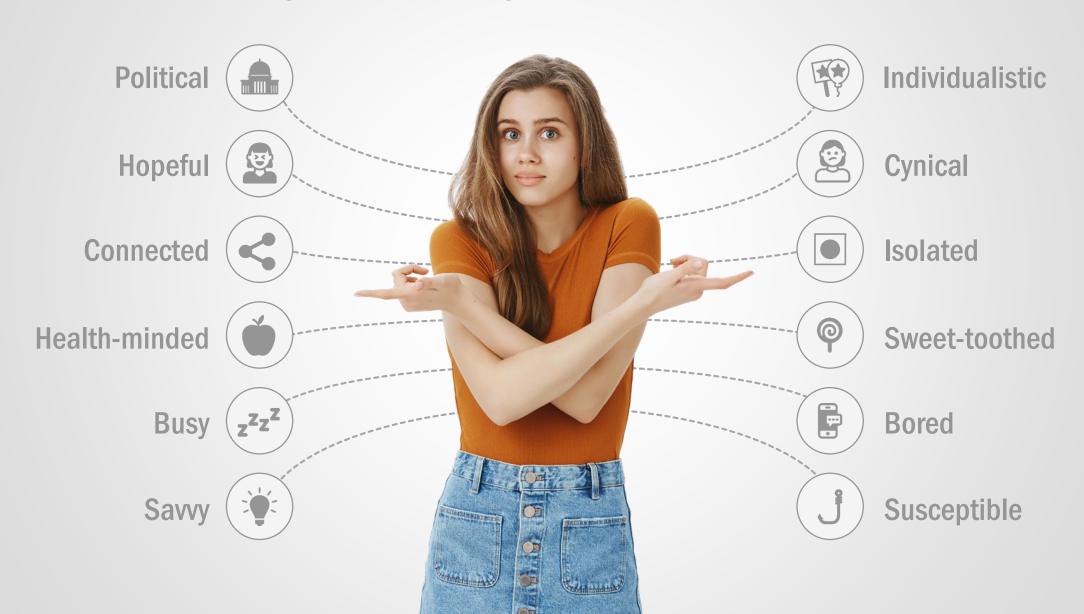
They exceeded expectations on appeal





Has all the good things for you and none of the bad things

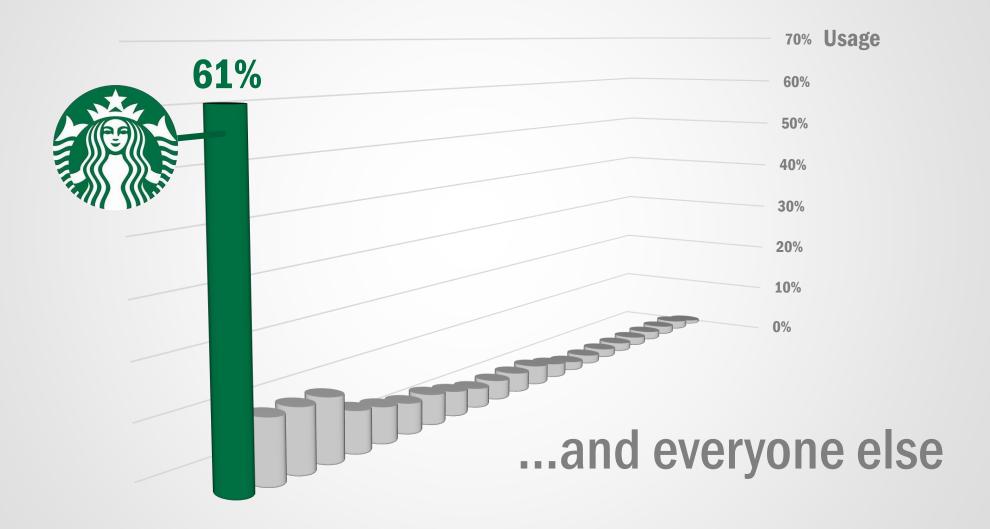
They're a study in contradiction



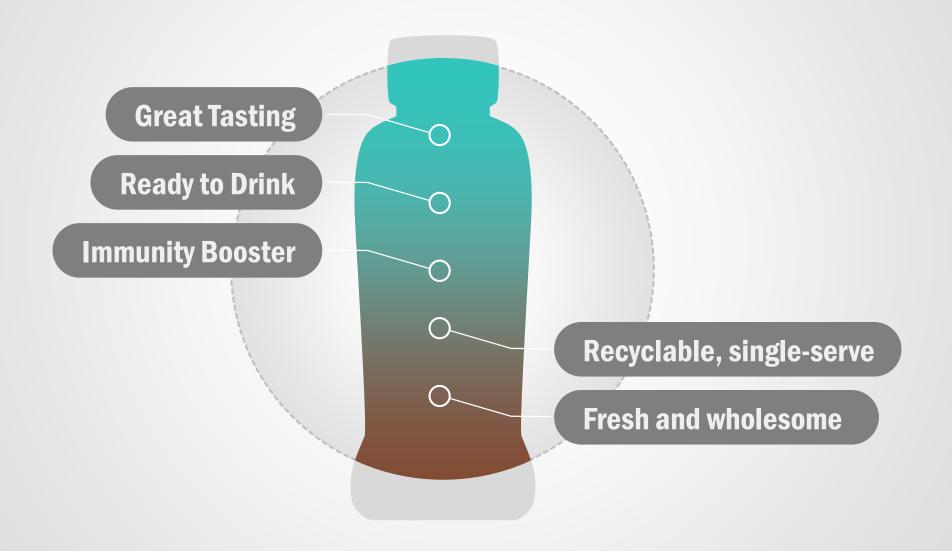
Spruce Cold Brew speaks to many of these

An alternative to the dominant player(s) Physically and emotionally healthy **Tasty and wholesome** Ready-to-drink (RTD) Real, and real simple

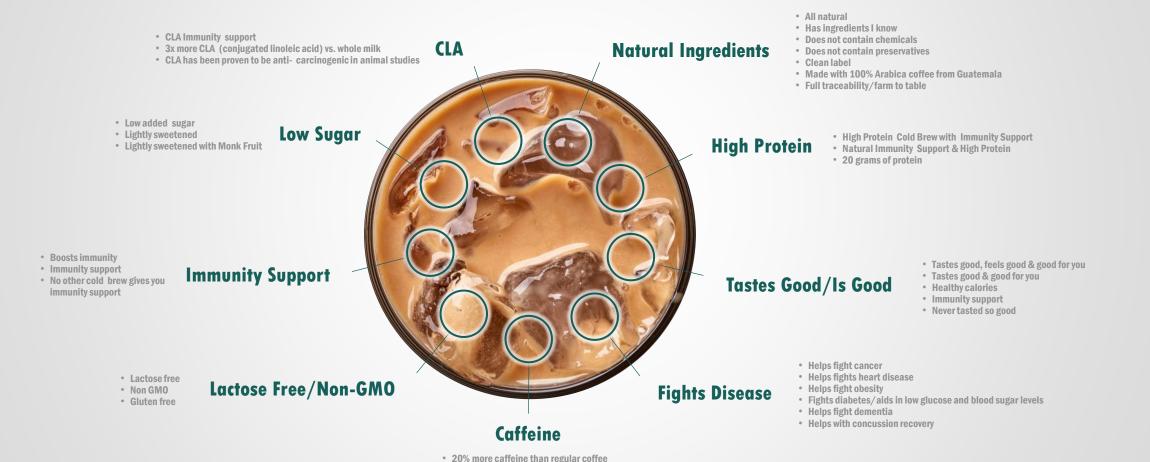
Right now, there's Starbucks...



Conducted Research to Identify its Positioning



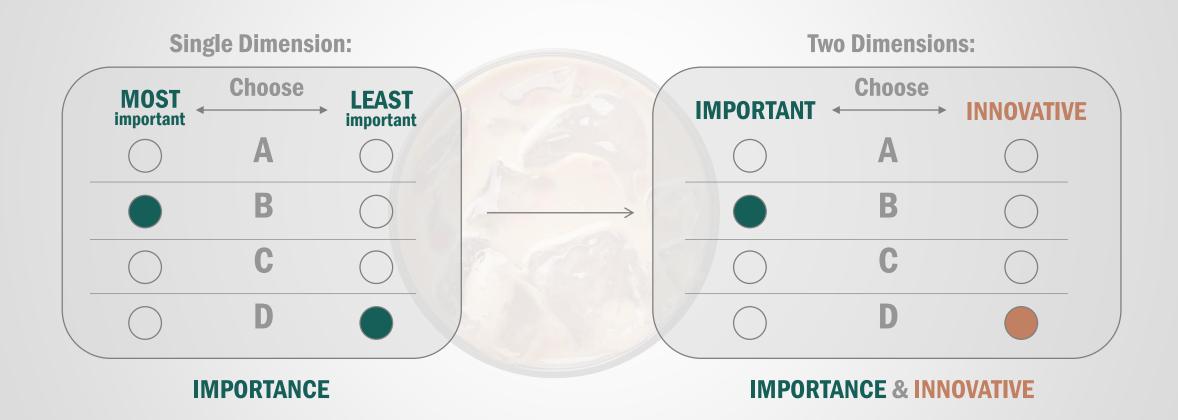
35 benefit statements grouped into 9 clusters



117 mg caffeineCold brew

TRC's Two-Dimensional Max-Diff

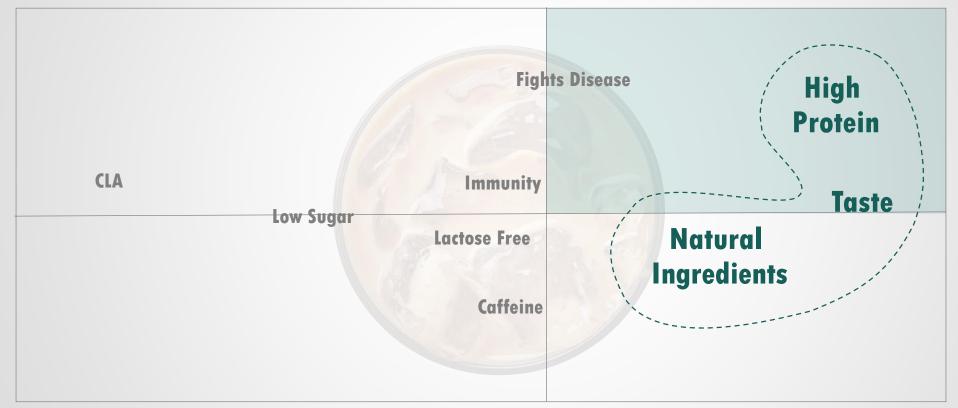
Why examine one dimension when you can do two at the same time?



Innovative

A limited number of Factors were proven to be both Unique and Influential





Important

There were clear winners...



...with additional support



Today a New Look



With Compelling Messaging



Taste & Natural Ingredients



- Creamy & Delicious
- Has ingredients I know!
- Does NOT contain chemicals
- Does NOT contain preservatives
- Low Added Sugar

NUTRITION & FUEL FOR LIFE



- High Protein Cold Brew WITH Immunity support!
- 22G Protein
- Healthy Calories NOT empty
- 20% more caffeine than regular coffee

QUALITY & IMPACT



- Premium Sourced Ingredients
- Exceed Fair Trade standards
- Rainforest Alliance
- Support Family Farms & Giving Back to Local Communities
- Leader in sustainable farming

TASTE GOOD, FEEL GOOD AND GOOD FOR YOU

Working Toward the Highest Nutrition with the Lowest Environmental Footprint



Go Time







Call us when you need to know...

What to Sell

How to Sell it

Who to Target How to Target Them

Elliot Savitzky

Senior Vice President

email: ESavitzky@trcmarketresearch.com

mobile: 908.963.0280