Thanks for having us!

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Modern

Traditional





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The safe option

The exciting option





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Familiar

Innovative





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Spontaneous







KOKORO



...or not?



KOKORO



...or not?



KOKORO



...or not?



KOKORO



...or not?



KOKORO



...or not?



KOKORO



...or not?



KOKORO

It's really reliable – the staff are lovely, I'm guaranteed a good night's sleep, and the breakfast is always good! They're a bit like a Ford car – dependable and predictable. Sounds a bit boring but it's sometimes what you need when travelling

> I think Premier Inn has quite a good food menu but I've never actually tried it – I only ever use it as a base really when I go to concerts or meet up with friends

What do our customers say?

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- Customer perceptions
- Competitor innovation
- Out of room experience
- Labour model

The challenge



- High investment
- Huge spotlight
- Big pressure

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A huge jump

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Quantitative research

Qualitative research

Missing the detail



- Working groups
- Case studies
- Quant data
- Senior champion

The value in qual



- Simple methodology = space to 'plug in' to people
- Unpicking day-to-day lives= understanding needs

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Our approach

or Subpostmasters

IDENTIFY & HOLD THE INDIVIDUALS RESPONSIBLE TO ACCOUNT

Fight For Justice Contir

It felt like there might actually be this sea change happening."

— Sarah Ann Masse

Mr Bates vs The Post Office: How a TV drama shook up Britain –

in just a week Since a drama about one of the biggest miscarriages of justice in UK history aired last week, more than a million people have signed a petition and the British government have announced a new law. How did a single TV show have this effect?

Metoo

San Francisco

Bay Area

http://www.meetup.com/

#WomensWave

RISE ABOVE

Implicit testing

5Drivers model

- Real-world context from The Score
- Plugging into places
- Bringing consumers to life

Applying this elsewhere



- 'Gold standard' trials
- Learning from unexpected project challenges
- Testing iteratively

Pushing boundaries



- High investment in the right places
- BUT it's not all about budget

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Being bold



- VR simulation
- Al-generated stimulus
- Disruptive concepts
- Creative ways to mock-up real-life spaces

The smallest of things...



From this...



To the big reveal

Absolutely perfect!! The best Premier inn I have ever stayed in!! Amazing "on trend" look with great bar and lounge area!!

I really like the open feel. It is modern and the wallpaper is trendy. It looks like a Slug and Lettuce!

We were going to go out and find a bar before dinner but this is lovely so we've decided to stay here

What do our customers say, now?

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Real impact

- Customer
- Stakeholder
- Business
- ...this is just the beginning



Any questions?

"Every seed holds the promise of a thousand forests. In every challenge lies the opportunity to grow beyond what we see"



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